উন্নয়ন প্রচেষ্টা

FISCAL YEAR JULY 2025 – JUNE 2026

# ANNUAL REPORT 2025–2026



Resilient Finance
Green Enterprise
Climate-Smart Livelihoods

**Unnayan Prochesta**
Tala, Satkhira, Bangladesh | www.unnayanprochesta.org

# At a Glance 2025–2026

Key institutional indicators of Unnayan Prochesta's microfinance and development operations for the fiscal year July 2025 – June 2026.



**41,267**
Microfinance members



**29,763**
Borrowers




**BDT 137.63 Cr**
Loan outstanding



**BDT 33.12 Cr**
Member savings



**29**
Branch offices



**4**
Working districts



**98.00%**
On-time repayment



**140.92%**
OSS

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# 01 Message from the Executive Director



FY 2025-2026 was a year of resilience, transition and renewed commitment for Unnayan Prochesta.

The southwest coastal region still faced salinity, climate shocks, livelihood insecurity and limited access to services.

In this context Unnayan Prochesta remained close to its members and communities by offering finance, green enterprise development, climate-smart agriculture, WASH services, ultra-poor graduation, gender and youth development and research-based learning.

During the year Unnayan Prochesta strengthened branch operations and integrated environmental compliance and resource efficiency into microenterprise support.

Unnayan Prochesta's updated microfinance portfolio reached BDT 100.15 crore in loan serving 35,618 members and 25,325 borrowers while maintaining strong repayment and operational sustainability.

Alongside finance Unnayan Prochesta promoted dairy and pottery production, resilient homesteads, climate-adaptive livelihoods, safe water solutions and community awareness.

This annual report presents Unnayan Prochesta's work and results for the fiscal year July 2025 to June 2026.

Unnayan Prochesta thanks PKSF, the Government of Bangladesh donor partners, local administrations, communities and our dedicated colleagues for their trust and support.

Together Unnayan Prochesta will continue to build inclusive and dignified communities in coastal Bangladesh.

**Sk. Yakub Ali**
**Executive Director**
**Unnayan Prochesta**

# 02 Acronyms

| Acronym | Meaning | Acronym | Meaning |
|---|---|---|---|
| **ADB** | Asian Development Bank | **NGO** | Non-Government Organization |
| **BDT** | Bangladesh Taka | **NGOAB** | NGO Affairs Bureau |
| **CRR** | Current Recovery Rate | **OSS** | Operational Self-Sufficiency |
| **CSA** | Climate-Smart Agriculture | **OTR** | On-Time Repayment |
| **DRR** | Disaster Risk Reduction | **PAR** | Portfolio at Risk |
| **GAP** | Good Agricultural Practices | **PKSF** | Palli Karma-Sahayak Foundation |
| **GCF** | Green Climate Fund | **PPEPP** | Pathways to Prosperity for Extremely Poor People |
| **GO** | Government Organization | **PPEPP-EU** | Pathways to Prosperity for Extremely Poor People – European Union |
| **IFAD** | International Fund for Agricultural Development | **RAISE** | Recovery and Advancement of Informal Sector Employment |
| **IGA** | Income Generating Activity | **RECP** | Resource Efficient Cleaner Production |
| **InM** | Institute of Microfinance | **RHL** | Resilient Homestead and Livelihood Support |
| **IRMP** | Inclusive Risk Mitigation Program | **RMTP** | Rural Microenterprise Transformation Project |
| **LRMP** | Livestock Risk Mitigation Project | **SEP** | Sustainable Enterprise Project |
| **M&E** | Monitoring and Evaluation | **SMART** | Sustainable Microenterprise and Resilient Transformation |
| **MFCE** | Microenterprise Financing and Credit Enhancement | **UP** | Unnayan Prochesta |
| **MFI** | Microfinance Institution | **UPG** | Ultra-Poor Graduation |
| **MIS** | Management Information System | **WASH** | Water, Sanitation and Hygiene |
| **MRA** | Microcredit Regulatory Authority | | |

# 03 Organizational Profile

*Grassroots presence, climate-resilient focus and inclusive development practice*

## Who We Are

Unnayan Prochesta is a non-governmental development organization based in Tala, Satkhira. The organization started as a community-led development initiative in 1993. Began its formal development work in 1996. It is registered with the Social Welfare Department and the NGO Affairs Bureau of the Government of Bangladesh. UP works for poverty reduction, women's empowerment, climate resilience, inclusive finance and sustainable livelihoods, in the coastal region.



*Unnayan Prochesta Head Office*

**Primary working districts**: Satkhira, Khulna and Jashore
**Core constituency:** poor, women, youth, ultra-poor households, small producers and microentrepreneurs
**Approach:** group-based development, technical support, finance, market linkage and community institution building

| Subject | Information |
|---|---|
| Head Office | Village/Post/Upazila: Tala, District: Satkhira |
| Year of Establishment | 1993 initiative; formal/expanded NGO operation from 1996 |
| Branch Offices | 22 |
| Working Districts | 3 – Satkhira, Khulna and Jashore |
| Direct Beneficiaries | 35,180 (Female: 33,323; Male: 1,857) |
| Staff Strength | 285 |
| Core Programmes | 8 |
| Key Partners | PKSF, World Bank, GCF, IFAD/DANIDA, DFID/EU, Swisscontact, Government agencies and local institutions |

## Vision

A peaceful, equitable and sustainable society where people live with dignity, with special emphasis on environment and gender justice.

## Mission

To implement sustainable development actions for disadvantaged communities, especially women and children, through awareness, training, appropriate technology, counselling, financial inclusion and income-generating activities.

**Governance and Management**

UP is governed through a General Body and an Executive Committee. The Executive Committee provides policy guidance, approves plans and budgets, and oversees programme performance. The management team operates through programme coordination, finance and accounts, MIS, internal audit, monitoring, research, field operations and project-based technical teams.

# Leadership & Governance

UP is governed by a General Body and an Executive Committee. The Executive Committee provides strategic direction, approves plans and budgets, and oversees compliance, programme performance and institutional accountability.

| Name | Designation | Background |
|---|---|---|
| Md. Mujibur Rahman | Chairman | Social worker |
| Narayan Das Mazumder | Vice-Chairman | Retired Upazila Engineer |
| Sk. Yakub Ali | Secretary / Executive Director | Social work |
| Md. Nurul Haque Bishshas | Treasurer | Retired teacher |
| Md. Mominur Rahman | Member | Business |
| Kalpana Rani Saha | Member | Former UP member |
| Rahana Shrin | Member | Teacher |

## Management structure

| Function | Role |
|---|---|
| Executive Director | Overall leadership, external representation and strategic management |
| Programme coordination | Planning, design, supervision, reporting and cross-programme integration |
| Microfinance operations | Branch management, portfolio quality, member services and recovery monitoring |
| Finance & accounts | Budgeting, accounting, compliance, reporting and audit coordination |
| MIS & documentation | Data management, consolidation, documentation and communication |
| Internal audit | Internal control, verification and risk-based monitoring |
| Technical teams | Agriculture, fisheries, livestock, WASH, climate, enterprise and social development support |

# 04 2025-2026 Highlights




**BDT 137.63 Cr**

**Loan outstanding**



**BDT 33.12 Cr**

**Savings portfolio**




**8.97%**

**Portfolio at risk**



**98.00%**

**Current recovery rate**

- Reached a microfinance member base of 35,618 through 1,438 groups and 22 branches across three districts.
- Supported 25,325 borrowers with productive finance for agriculture, livestock, microenterprise, seasonal activities and household resilience.
- Advanced green microenterprise transformation through SMART, SEP Dairy, SEP Pottery and RMTP with RECP, waste management, cleaner production and market linkage support.
- Promoted climate-smart agriculture, fisheries and livestock services through demonstrations, counselling, trainings, field days and technology extension.
- Continued WASH, health, nutrition, ultra-poor graduation, social advocacy, disability inclusion, gender and youth mobilization in climate-vulnerable communities.
- Strengthened internal systems through MIS, monitoring, audit, staff capacity development and publication practices.

## Programme Results at a Glance

| Programme | Key results during the year |
|---|---|
| Agricultural Technology Extension | 825 direct beneficiaries • 1,243 technology support services • 47 field days • 1,990 people trained |
| Water, Sanitation, Health & Nutrition | 12 reverse osmosis plants • 850 rainwater harvesting systems • 8,500 sanitary latrines • 2,210 nutrition gardens |
| Ultra-Poor Graduation & Social Protection | 6,500 direct beneficiaries • 550 youths • 32 persons with disabilities • 6,500 people trained |

# 05 Core Programmes at a Glance

| Programme | 2025-2026 Focus | SDG Link |
|---|---|---|
| Inclusive Finance | Microcredit, savings, microenterprise finance, seasonal and disaster/resilience loans | SDG 1, 5, 8 |
| Sustainable Enterprise & Business Cluster Development | Dairy, pottery, green value chain, common service, RECP, eco-labelling and market linkage | SDG 8, 9, 12 |
| Agricultural Technology Extension | Climate-smart crops, fisheries, livestock, GAP, demonstrations and farmer counselling | SDG 2, 8, 13 |
| Environment & Climate Change | Adaptation, clean energy, DRR, climate-resilient livelihoods and rehabilitation support | SDG 7, 13, 15 |
| Gender, Youth & Adolescent Development | Youth clubs, school forums, adolescent development, awareness and social movement | SDG 4, 5, 10 |
| WASH, Health & Nutrition | Safe water, sanitation, primary health, nutrition and resilient water technologies | SDG 3, 6, 13 |
| Ultra-Poor Graduation & Social Protection | PPEPP/RHL/UPG support, livelihoods, nutrition, social empowerment and financial linkage | SDG 1, 2, 10 |
| Training, Research & Publication | Capacity building, evidence generation, learning products, annual report and newsletter | SDG 4, 16, 17 |

### Major Ongoing Programmes and Projects

| Programme/Project | Partner/Donor | Main Activities |
|---|---|---|
| Microfinance Programme | PKSF | Inclusive finance, savings, productive loans and social mobilization |
| SMART | PKSF / World Bank | Green growth, environmental knowledge, common facilities, value chain and finance for microenterprises |
| RHL Project | PKSF / GCF | Resilient homesteads, climate-smart livelihoods and adaptive fisheries/livestock support |
| PPEPP | PKSF / DFID / EU | Ultra-poor livelihoods, nutrition, primary health and social empowerment |
| RMTP | PKSF / IFAD / DANIDA | High-value products, IoT/technology transfer, value chain development and branding |
| LRMP | PKSF / Swisscontact | Livestock risk mitigation, insurance, vaccination and entrepreneur capacity building |
| IRMP | PKSF / JICA | Household-level climate and disaster risk mitigation, Surokkha services and financial and non-financial support for climate-vulnerable households |

# 06 Inclusive Finance

## Financial inclusion for rural livelihoods

UP has implemented its microfinance programme with support from PKSF since 1996. The programme provides financial services to households and microentrepreneurs who have limited access to formal banking. Savings, credit and group-based mobilization help members invest in income-generating activities, manage shocks and strengthen household resilience.



*Livelihood support through Microfinance program*

| Component | Purpose and target group | Core use / support |
|---|---|---|
| **Jagoron** | Mainstream rural and urban microcredit for household-based enterprises and general IGAs. | Small trade, beef fattening, cattle/goat rearing, poultry, vegetable cultivation, transport and aquaculture. |
| **Agrosor** | Microenterprise loan for graduated Jagoron members with business expansion potential. | Business expansion finance for entrepreneurs who completed two Jagoron cycles, subject to group guarantee. |
| **Buniad** | Ultra-poor finance for disadvantaged households excluded from classical microcredit. | Income enhancement and livelihood improvement for extremely poor households. |
| **Sufolon** | Seasonal agriculture loan for potential Jagoron and Buniad members engaged in farming. | Paddy cultivation, cow fattening, fish culture and other seasonal farm activities with training support. |
| **KGF Sufolon** | Specialized agriculture finance under Kuwait Goodwill Fund. | Flexible farm/agro-processing loan with technical support, demonstration and repayment schedule based on project nature. |
| **Sahos** | Post-disaster recovery loan for affected members. | House repair, tubewell reinstallation, latrine reconstruction and emergency medical support. |
| **Security Loan** | Safety and security support finance for rural community members. | Small loan for community safety-related needs. |

## Operational Approach

UP's microfinance approach combines member mobilization, savings discipline, need-based loan products, branch-level supervision and MIS-based reporting. The program is designed not only to provide finance but also to connect members with technical services, awareness, enterprise development and resilience support. Women remain the core membership group, and the model contributes to rural economic activity by enabling members to invest in farm, non-farm and household enterprises.

## Key interventions

- Group-based savings and credit services for low-income households.
- Product-specific finance for agriculture, livestock, microenterprise and disaster recovery.
- Computerized reporting for weekly, monthly and consolidated portfolio review.
- Regular supervision and monitoring from field and branch teams.

# 07 Sustainable Enterprise & Business Cluster Development

## Green enterprise as a pathway to income and resilience



*Dairy and livestock-based enterprise support*

Unnayan Prochesta promotes sustainable microenterprise as a practical pathway for income generation, climate resilience and local economic development in the southwest coastal region of Bangladesh. In hard-to-reach areas where traditional livelihoods are increasingly affected by salinity, climate variability, limited market access and recurring shocks, UP supports business clusters that can create employment, improve productivity and reduce environmental pressure. The programme focuses on dairy, livestock, pottery, vermicompost, eco-friendly construction materials, high-value agriculture and green value chains. Through finance, technical assistance, capacity building, market linkage and environmental compliance support, UP helps microentrepreneurs gradually shift toward more resilient, resource-efficient and commercially viable enterprises.

Under the **Sustainable Microenterprise and Resilient Transformation (SMART) Project**, UP is implementing the sub-project **"Promoting Resilient Green Growth in Dairy Sub-sector through Ensuring RECP"** from October 2024 to June 2028 in Satkhira, Khulna and Jashore districts with support from PKSF and the World Bank. The project promotes Resource Efficient and Cleaner Production in the dairy sub-sector by improving the capacity and systems of microenterprises for green growth. Key interventions include promotion of renewable energy, maximum use of daylight, reduction of water and energy consumption, solid and liquid waste management, climate-smart dairy practices and circular economy approaches. The initiative helps dairy entrepreneurs reduce production costs, improve environmental performance and expand green market opportunities.

The **Resilient Homestead and Livelihood Support to the Vulnerable Coastal People of Bangladesh (RHL) Project**, implemented from 2023 to 2028 in Satkhira and Khulna districts with support from PKSF and the Green Climate Fund, strengthens climate-resilient homesteads and adaptive livelihoods for vulnerable coastal communities. The project supports the design and improvement of resilient homesteads, homestead tree plantation, construction of slatted houses for goat and sheep rearing, cultivation of saline-tolerant vegetables and technical and financial support for crab farmers. Regular group meetings through Community Climate Adaptation Groups also enhance community awareness on climate change. Through these interventions, vulnerable households are better able to protect their assets, diversify income and adapt to salinity and climate-induced risks.

The **Pathways to Prosperity for Extremely Poor People – European Union (PPEPP-EU) Project**, implemented from 2021 to 2026 in Satkhira and Khulna districts with support from PKSF and the European Union, focuses on resilient livelihoods, nutrition, primary healthcare, inclusive finance, disability inclusion, women's empowerment and community mobilization. UP provides capacity building, soft loan support, nutrition gardens, agricultural technology transfer, awareness sessions and WASH-related services to ultra-poor and marginalized households. The project helps vulnerable families strengthen their livelihood base, improve household nutrition, access essential services and move toward a more dignified and resilient life.

The **Microenterprise Financing and Credit Enhancement (MFCE) Project**, implemented from July 2023 to June 2028 in Satkhira, Khulna and Jashore districts with support from PKSF and ADB, promotes sustainable employment, microenterprise development, gender equality and social inclusion, environmental and social safeguards, climate and disaster risk management and poverty reduction. Through financial inclusion and technical assistance, the project supports microentrepreneurs to expand their businesses, manage risks and adopt more responsible enterprise practices. It contributes to inclusive local economic growth while encouraging environmental and social safeguards in enterprise development.

The **Recovery and Advancement of Informal Sector Employment (RAISE) Project**, implemented from 2022 to 2026 in Satkhira, Khulna and Jashore districts with support from PKSF and the World Bank, supports the recovery and advancement of young microentrepreneurs and informal sector workers affected by COVID-19 and other shocks. The project combines inclusive finance, business management and entrepreneurship development, apprenticeship, risk management and business continuity training, hands-on technical training and community outreach. It also provides orientation for master craftspersons and strengthens the capacity of young entrepreneurs to restart, sustain and grow their businesses.

The **Rural Microenterprise Transformation Project (RMTP)**, implemented from 2020 to 2025 in Satkhira district with support from PKSF, IFAD and DANIDA, focuses on value chain development and financial services for rural microenterprises. UP supports entrepreneurs through financial inclusion, technical support, capacity development, technology transfer, branding, promotion and certification. The project helps improve product quality, strengthen market linkage and enhance the competitiveness of rural enterprises, particularly in high-value agricultural and livelihood-based value chains.

The **Strengthening Resilience of Livestock Farmers through Risk Reducing Services (LRMP)** project, implemented in Satkhira, Khulna and Jashore districts with support from PKSF, SDC and Swisscontact, focuses on livestock risk mitigation, livestock extension services and capacity development of farmers. Through cattle microinsurance, training on good animal husbandry and vaccination services, the project reduces the economic risks faced by livestock farmers and improves animal health management. This initiative is especially important for small dairy and livestock producers whose livelihoods are vulnerable to disease, mortality and climate-related shocks.

The **Inclusive Risk Mitigation Program for Sustainable Poverty Reduction (IRMP)**, implemented since 2019 in Satkhira with support from PKSF and JICA, provides financial and non-financial services to poor and climate-vulnerable households to mitigate the effects of climate change and disasters. Through climate and disaster support and Surokkha services, the programme strengthens household-level preparedness, risk transfer and post-shock recovery capacity. It complements UP's broader enterprise and livelihood development work by helping poor households protect their income, assets and resilience in times of crisis.

Overall, the Sustainable Enterprise and Business Cluster Development component demonstrates UP's commitment to building a greener and more resilient rural economy. By combining inclusive finance,

technical assistance, climate-smart enterprise practices, risk mitigation and market linkage, UP supports microentrepreneurs and vulnerable households to move from survival-based livelihoods toward sustainable and growth-oriented enterprises. This component directly contributes to income generation, employment creation, women's participation, environmental improvement and climate resilience in the southwest coastal region.

| Area | 2025-2026 Focus |
|---|---|
| Dairy Cluster Development | Training, AI, vaccination, deworming, shed improvement, fodder and market linkage |
| Waste-to-Wealth | Cow dung converted into vermicompost and biogas to reduce pollution and generate income |
| RECP and Green Growth | Resource efficiency, cleaner production, environmental knowledge and compliance support |
| Risk Mitigation | Livestock risk mitigation, vaccination, health card, awareness and client protection |
| Market Systems | Eco-labelling, packaging, buyer linkage, digital promotion and value chain coordination |

### Spotlight: Waste to Wealth in Dairy Clusters

UP's experience with dairy clusters shows that farm waste can become a productive resource. Vermicompost and biogas reduce environmental pressure, improve soil fertility, create new income streams and make dairy farming more climate-smart and commercially viable.

# 08 Agricultural Technology Extension

## Climate-smart agriculture for small farmers

The agriculture, fisheries and livestock units support small and marginal producers with finance, technology, training and market linkage. In a coastal context affected by salinity and disasters, UP prioritizes high-value crops, good agricultural practices, cluster demonstrations, counseling to promote resilient livelihoods.



*Climate-smart vegetable cultivation*

| | |
|---|---|
| **Objective** | Increase farmers' knowledge, skills and income through sustainable agricultural technologies, demonstration and market-oriented extension services. |

| Core Service | Key Highlights |
|---|---|
| **Agro-Microenterprise Development Unit (AMD-Crop sector)** | • High-value & climate-resilient crops<br>• Good Agriculture Practice (GAP)<br>• Cluster based demonstrations<br>• Water saving Irrigation technology<br>• Resource Centers<br>• Training for Skill development & awareness building<br>• Bio-compost production & marketing linkage<br>• Homestead Gardening<br>• Floriculture<br>• Field days<br>• Exchange visit |

**825**
**Direct beneficiaries**

**1,243**
**Tech support**

**47**
**Field days**

**1,990**
**People trained**

| Core Service | Key Highlights |
|---|---|

| | |
|---|---|
| **Agro-Microenterprise Development Unit (AMD- Fisheries sector)** | • Carp & Crab fattening<br>• Prawn & Shrimp culture<br>• Vietnam Koi (Climbing Fish) culture<br>• Shing & Magur culture<br>• Eel fish fattening<br>• Mechanization of Fish Farm<br>• Fish cultivation with solar panel<br>• Pangush & Tilapia mixed Culture<br>• High value Coral & Chitol Culture<br>• Value added Product (Ready to eat & ready to cook)<br>• Fish scale collection and Processing for market demand<br>• Ornamental Fish culture & marketing<br>• Training for Skill development & awareness building<br>• Nursery Ponds and Recirculating Aquaculture System (RAS)<br>• Field days<br>• Exchange visit |
| **Agro-Microenterprise Development Unit (AMD- Livestock sector)** | • Black Bengal Goat/Sheep rearing<br>• IoT Based Dairy Farming & Beef Fattening<br>• HYV & salt tolerant Fodder cultivation<br>• Mechanization of Livestock Farm<br>• Establishment of Poultry hatchery<br>• Vermicompost production & market linkage<br>• Poultry, Duck & pigeon farming<br>• Vaccination & De-worming<br>• Improved cattle technologies.<br>• Training for Skill development & awareness building<br>• Field days<br>• Exchange visit |

| Service Package | Activities |
|---|---|
| Crop and Homestead | Summer Tomato, Fruit Bagging, Homestead Gardening, Flower Cultivation and Saline-Tolerant Options |
| Soil and Organic Inputs | Bio-compost, Vermicompost, Soil Health Improvement and reduced chemical dependency |
| Fisheries | Improved pond management, integrated fish farming, crab and high-value aquaculture options |
| Livestock | Animal health, fodder, housing, vaccination, deworming and productive dairy practices |
| Capacity Building | Demonstration plots, training, farmer field days, counselling and cross visits |

# 09 Environment, Climate Change and DRR

## Responding to coastal climate vulnerability

Southwest Bangladesh is highly exposed to salinity intrusion, cyclone, storm surge, flood, water logging and livelihood disruption. As a coastal organization, UP integrates adaptation, mitigation and disaster risk reduction into finance, agriculture, enterprise and WASH services.

- Climate change adaptation and climate-resilient agriculture
- Clean energy and energy transition in livelihoods and enterprises
- Community-based DRR, preparedness, rehabilitation and recovery support
- Salinity-resilient water, sanitation, homestead and livelihood technologies



*Resilient Housing support*

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| **Sustainable Micro enterprise and Resilient Transformation (SMART)**<br>Sub-Project: Promoting Resilient Green Growth in Dairy Sub-sector through ensuring RECP | October 2024 to June 2028<br>Satkhira, Khulna and Jashore | Enabling Capacity and Systems for Green Growth of MEs<br>- Providing Access to Finance for MEs to Enable Green Growth<br>- Resource-Efficient and Cleaner Production (RECP) | Resource Efficient and Cleaner Production (RECP) in Dairy Sub-sector.<br>- Promotion of renewable energy use<br>- Maximum use of daylight<br>- Reduce the water and energy consumption<br>- Solid waste management<br>- Liquid waste management<br>- Environment and Climate<br>- Circular Economy | PKSF and The World Bank |
| Sub-Project: Eco-friendly construction materials through resource efficient & cleaner production (RECP) practices. | September 2025 to June 2028<br>Satkhira, Khulna and Jashore | Enabling Capacity and Systems for Green Growth of MEs<br>- Providing Access to Finance for MEs to Enable Green Growth<br>- Resource-Efficient and Cleaner Production (RECP) | - Promotion of renewable energy use<br>- Maximum use of daylight<br>- Reduce the water and energy consumption<br>- Solid waste management<br>- Liquid waste management<br>- Environment and Climate<br>- Circular Economy | |

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| | | | -Training on Climate vulnerability and climate resilient RECP<br>-Community based model infrastructures development using eco-block with rain water harvesting (Public exposure for demonstration) | |
| **Resilient Homestead and Livelihood Support to the Vulnerable Coastal People of Bangladesh (RHL) Project** | 2023 to 2028<br>Satkhira District | - To develop climate-resilient homesteads for marginal vulnerable communities in the southwest coastal zone of Bangladesh;<br>- To develop climate-adaptive livelihoods for coastal vulnerable communities; and<br>- To enhance knowledge and awareness of the coastal vulnerable communities on climate change issues. | - Design and building of homesteads<br>- Homestead tree planting<br>- Construction of slatted houses for goat/sheep rearing<br>- Vaccination & Deworming<br>- Introduce the cultivation of saline-tolerant vegetables within homestead areas<br>- Technical and financial support to “crab farmers”<br>- Monthly group meetings on climate change issues for CCAG | PKSF and the GCF |
| **Inclusive Risk Mitigation Program for Sustainable Poverty Reduction (IRMP)** | 2019<br>Satkhira | - provide financial and non-financial services to the poor to mitigate the effects of climate change and other disasters | - Support for Climate change and disaster<br>- Surokkha Service | PKSF and JICA |

| Thematic Area | UP Approach |
|---|---|
| Adaptation | Promoting resilient crops, homesteads, water options, fisheries and livelihood diversification |
| Mitigation and Clean Energy | Biogas, solar-based systems, improved cooking environments and resource-efficient production |
| DRR and Recovery | Disaster management loans, rehabilitation support, awareness, local mobilization and service linkage |
| Environmental Compliance | Cleaner production in dairy and pottery, waste management and green value chains |
| Learning and Advocacy | Crop calendar, community meetings, field schools, leaflets, posters and local knowledge sharing |

# 10 Water, Sanitation, Health and Nutrition

## Resilient WASH and primary health services

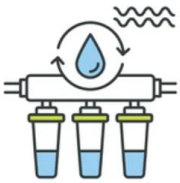
UP's WASH, health and nutrition work aims to reduce the cycle of disease and contamination caused by unsafe water, poor sanitation and limited health awareness. The programme promotes climate-resilient water technologies and community management so that hard-to-reach communities can access safer services.

- Safe drinking water through PSF, rainwater harvesting, RO/water treatment and arsenic/iron mitigation
- Community management groups, orientation and maintenance support for water points
- Primary health, nutrition education, health camps, referral services and improved household hygiene




*Safe water and community WASH services*

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| **Resilient Homestead and Livelihood Support to the Vulnerable Coastal People of Bangladesh (RHL) Project** | 2023 to 2028<br>Satkhira and Khulna District | - To develop climate-resilient homesteads for marginal vulnerable communities in the southwest coastal zone of Bangladesh;<br>- To develop climate-adaptive livelihoods for coastal vulnerable communities; and<br>- To enhance knowledge and awareness of the coastal vulnerable communities on climate change issues. | - Design and building of homesteads<br>- Homestead tree planting<br>- Construction of slatted houses for goat/sheep rearing<br>- Introduce the cultivation of saline-tolerant vegetables within homestead areas<br>- Technical and financial support to "crab farmers"<br>- Monthly group meetings on climate change issues for CCAG<br>- Vaccination & De-worming program<br>- Workshop & Seminar<br>- Exposure visit | PKSF and the GCF |
| **BD WASH** | 2019<br>Satkhira | - provide financial and non-financial services to establish WASH facilities | - Financial Support<br>- Technical Support | PKSF and The World Bank |
| **PATHWAYS TO PROSPERITY FOR EXTREMELY POOR PEOPLE-EUROPEAN UNION (PPEPP-EU) PROJECT** | 2021 to 2026<br>Satkhira and Khulna District | - Resilient Livelihoods<br>- Nutrition and Primary Healthcare<br>- Inclusive Finance<br>- Disability<br>- Women Empowerment<br>- Community Mobilization | - Capacity building of the ultra-poor and marginalized<br>- Soft Loan Support<br>- Nutrition garden<br>- Agricultural technology transfer<br>- Awareness<br>- WASH | PKSF and EU |



**12**

**Reverse Osmosis Plant**



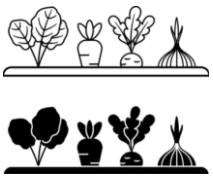
**850**

**Rain Water Harvesting System**



**8500**

**Sanitary Latrine to HHs**



**2210**

**Nutrition Garden**

| Area | Activities and Results |
|---|---|
| Water Technology | Solar-based PSF, low-cost rainwater harvesting, RO/water treatment and pond maintenance |
| Sanitation | Improved and disaster-friendly latrines, hygiene orientation and safe practices |
| Health and Nutrition | Preventive health education, nutrition sessions, health camps and referral support |
| Community Management | Training for water user groups and local maintenance mechanisms |
| Institutional Experience | 12 desalination/water treatment plants with 18,000 litres daily capacity serving around 2,000 people daily |

# 11 Ultra-Poor Graduation and Social Protection

## Sequenced support for the most vulnerable households

Ultra-poor households face multiple barriers: lack of assets, fragile livelihoods, poor health, social stigma and limited access to services. UP uses a sequenced graduation approach that combines livelihood support, financial linkage, nutrition, primary health, social empowerment and market connection.

- PPEPP, RHL, UPP and PRIME experience with ultra-poor and vulnerable households
- Support for women-headed households, small producers, microentrepreneurs and climate-affected families
- Nutrition-sensitive income generation, social awareness, health services and resilience planning



*Livelihood support for ultra-poor households*

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| **Resilient Homestead and Livelihood Support to the Vulnerable Coastal People of Bangladesh (RHL) Project** | 2023 to 2028<br>Satkhira and Khulna District | - To develop climate-resilient homesteads for marginal vulnerable communities in the southwest coastal zone of Bangladesh;<br>- To develop climate-adaptive livelihoods for coastal vulnerable communities; and<br>- To enhance knowledge and awareness of the coastal vulnerable communities on climate change issues. | - Design and building of homesteads<br>- Homestead tree planting<br>- Construction of slatted houses for goat/sheep rearing<br>- Introduce the cultivation of saline-tolerant vegetables within homestead areas<br>- Technical and financial support to “crab farmers”<br>- Monthly group meetings on climate change issues for CCAG<br>- | PKSF and the GCF |
| **PATHWAYS TO PROSPERITY FOR EXTREMELY POOR PEOPLE-EUROPEAN UNION (PPEPP-EU) PROJECT** | 2021 to 2026<br>Satkhira and Khulna District | - Resilient Livelihoods<br>- Nutrition and Primary Healthcare<br>- Inclusive Finance<br>- Disability<br>- Women Empowerment<br>- Community Mobilization | - Capacity building of the ultra-poor and marginalized<br>- Soft Loan Support<br>- Nutrition garden<br>- Agricultural technology transfer<br>- Awareness<br>- WASH | PKSF and EU |



**6500**
**Direct beneficiaries**



**550**
**Youths**



**32**
**PWD**



**6500**
**People trained**

| Package | Core Components |
|---|---|
| Livelihood Pathways | Productive assets, skills, climate-resilient IGA and technical follow-up |
| Nutrition and Health | Nutrition education, primary health care and referral linkage |
| Social Empowerment | Group formation, awareness, rights, gender equality and community mobilization |
| Financial Linkage | Soft microcredit, savings discipline, enterprise finance and graduation linkage |
| Resilience | Homestead strengthening, water options, disaster preparedness and diversified income sources |

# 12 Gender, Youth and Adolescent Development

## Mainstreaming gender and youth leadership

UP recognizes women, youth and adolescents as critical drivers of sustainable development. Since 2010, the organization has mobilized youth clubs, school forums and adolescent groups to build awareness, prevent harmful practices and promote leadership, health and social participation.

- Adolescent clubs and school forums for awareness and leadership
- Youth mobilization through anti-drug campaigns, cultural programmes, sports and social movement
- Women's livelihood skills, health/nutrition training and empowerment activities embedded across programs



*Youth and community mobilization*

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| **Sustainable Microenterprise and Resilient Transformation (SMART)**<br>Sub-Project: Promoting Resilient Green Growth in Dairy Sub-sector through ensuring RECP | October 2024 to June 2028<br>Satkhira, Khulna and Jashore | - Enabling Capacity and Systems for Green Growth of MEs<br>- Providing Access to Finance for MEs to Enable Green Growth<br>- Resource-Efficient and Cleaner Production (RECP) | Resource Efficient and Cleaner Production (RECP) in Dairy Sub-sector.<br>- Promotion of renewable energy use<br>- Maximum use of daylight<br>- Reduce the water and energy consumption<br>- Solid waste management<br>- Liquid waste management<br>- Environment and Climate<br>- Circular Economy | PKSF and The World Bank |
| **PATHWAYS TO PROSPERITY FOR EXTREMELY POOR PEOPLE-EUROPEAN UNION (PPEPP-EU) PROJECT** | 2021 to 2026<br>Satkhira and Khulna District | - Resilient Livelihoods<br>- Nutrition and Primary Healthcare<br>- Inclusive Finance<br>- Disability<br>- Women Empowerment<br>- Community Mobilization | - Capacity building of the ultra-poor and marginalized<br>- Soft Loan Support<br>- Nutrition garden<br>- Agricultural technology transfer<br>- Awareness<br>- WASH | PKSF and EU |

| Project / Sub-project | Period / Area | Focus | Key interventions | Supported By |
|---|---|---|---|---|
| **Recovery and Advancement of Informal Sector Employment (RAISE)** | 2022-2026<br>Satkhira, Khulna and Jashore District | - Inclusive Finance<br>- Business Management and Entrepreneurship Development (BMED)<br>- Apprenticeship Program<br>- Risk Management and Business Continuity (RMBC) | - Financial Inclusion<br>- Hands-on Technical Training for Apprentices<br>- Capacity Enhancement of Young Micro-entrepreneurs<br>- Recovery of Microenterprises Affected by COVID-19 or other Shocks<br>- Community Outreach Activities<br>- Orientation for Master Craftspersons (MCPs) | PKSF and The World Bank |
| **ADOLESCENT PROGRAM** | 2018 to Continuing | - Adolescent empowerment<br>- SRHR<br>- Life skill<br>- Social Campaign<br>- Youth Engagement | - Adolescent empowerment<br>- SRHR<br>- Life skill<br>- Social Campaign<br>- Youth Engagement | PKSF |

| Theme | Summary |
|---|---|
| Core Approach | Adolescent club, school forum, youth mobilization, capacity building, awareness, health care and social movement |
| Historic Reach | Experience includes 1,700 ultra-poor women supported under UPP-Ujjibito and development of 12 youth clubs and 8 school forums |
| 2025-2026 Direction | Mainstream women and youth participation in finance, enterprise, WASH, climate resilience and social advocacy |
| Safeguarding Focus | Early marriage prevention, violence reduction, child rights, disability inclusion and safe community practices |

# 13 Training, Research and Publication

## Learning systems for better implementation

UP's training and research functions help staff, members and community groups improve capacity, adopt new technologies and document practical learning. The training cell supports field-level member education and staff development, while research and publication activities generate evidence for better decisions.

- Member training: leadership, accounts, sanitation, nutrition, health, enterprise and seasonal planning
- Staff training: microfinance management, governance, monitoring, evaluation, agriculture, law and management
- Research and publication: annual report, quarterly newsletters, case studies, learning notes and climate-related research



*Training and capacity development sessions*

| Function | 2025-2026 Practice |
|---|---|
| Training | Field-level member training, staff capacity building, ToT and practical skill sessions |
| Research | Climate-adaptive livestock, hydroponic fodder, resilient agriculture and impact learning |
| Publication | Annual report, quarterly newsletter, case studies, progress updates and programme documentation |
| Knowledge Management | MIS reports, monitoring reports, field visit notes, photographs and success stories |
| 2026-2027 Priority | Stronger evidence-based planning, digital documentation, dashboards and learning dissemination |

# 14 Partnerships, M&E and Accountability

UP works through long-term partnerships with PKSF, Government departments, local administrations, unions, private sector service providers, community groups and development partners. The organization uses these partnerships to connect finance with technical services, market systems, climate resilience, health, water, education and social protection.

| Partner Group | Contribution |
|---|---|
| PKSF | Core microfinance partner; supports SMART, SEP, PPEPP, RHL, RMTP, LIFT, agriculture units and social advocacy initiatives |
| World Bank | Supports green microenterprise transformation through relevant PKSF projects such as SMART and SEP |
| GCF / UNFCCC | Supports resilient homestead and livelihood initiatives through RHL |
| IFAD / DANIDA | Supports RMTP/value chain development and high-value agricultural products |
| DFID / EU | Supports ultra-poor graduation experience through PPEPP/UPG initiatives |
| Swisscontact | Supports livestock risk mitigation initiatives |
| Government and Local Institutions | DAE, Fisheries, Livestock, SRDI, Social Welfare, local administration, Union Parishads and community institutions |

### Accountability Systems

- Regular branch and project monitoring through supervisors, technical officers and management review.
- Automated microfinance MIS for weekly, monthly and consolidated reporting.
- Internal audit and financial control systems for compliance and risk reduction.
- External audit by registered C.A. firm and reporting to relevant authorities and donors.
- Documentation of field activities through reports, case studies, photographs and publications.

# 15 Financial and Operational Sustainability

The microfinance programme remains the main institutional sustainability engine of UP. In FY 2025-2026, the portfolio scale, savings mobilization and strong OSS created a stable foundation for continuing development services while requiring disciplined attention to PAR and internal control.

| Area | Summary |
|---|---|
| Portfolio Scale | BDT 100.15 crore loan outstanding and BDT 26.38 crore savings |
| Operational Performance | OSS 140.92%, yield 21.23%, surplus BDT 9.04 crore |
| Risk Management | PAR 8.97%, loan loss provision BDT 5.47 crore, branch-wise arrear review needed |
| Capital Discipline | Debt-to-capital 9.23% and savings-loan ratio around 26% |
| Client Protection | Group-based monitoring, welfare/risk mitigation support, disaster-responsive finance and grievance-sensitive operations |
| Note | Detailed audited financial statements may be annexed when the final audit report is available. |

# 16 Looking Ahead: 2026-2027

The next phase of UP's work will focus on stronger portfolio quality, climate-resilient enterprise growth, inclusive service delivery and institutional modernization. The following priorities will guide programme planning and budget decisions:

| No. | Priority | Action Direction |
|---|---|---|
| 1 | Strengthen portfolio quality | Reduce PAR, improve collection discipline, refine borrower segmentation and intensify branch-level recovery planning. |
| 2 | Scale green microenterprise | Expand RECP, waste management, biogas, vermicompost, eco-labelling and cleaner production in dairy and pottery clusters. |
| 3 | Deepen climate-resilient livelihoods | Promote CSA, resilient fisheries, livestock services, homestead resilience and safe water in coastal hotspots. |
| 4 | Improve institutional systems | Upgrade MIS dashboards, internal audit, digital documentation, staff accountability and risk-based monitoring. |
| 5 | Mainstream gender, youth and inclusion | Strengthen women's leadership, youth engagement, disability inclusion and safeguarding across all programmes. |
| 6 | Build partnerships and evidence | Use monitoring data, research and case studies to mobilize partners, donors and local institutions. |

# 17 Acknowledgements and Contact

Unnayan Prochesta gratefully acknowledges the support of its members, community institutions, Executive Committee, staff, PKSF, Government departments, local administration, Union Parishads, partner organizations, donors, private sector actors and well-wishers. Their support made the achievements of FY 2025-2026 possible.

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|---|---|
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| Report Period | FY 2025-2026 (July 2025 – June 2026) |
| Prepared as | Annual Report consolidating programme chapters and updated microfinance data |

*Data note: Microfinance figures are updated to June 2026 based on the latest UP portfolio data provided for this report. Audited financial statements should be annexed before final external publication.*